

APPENDIX 1:**DEPARTMENTAL ANALYSIS - BUDGET REVENUE MONITORING**
QUARTER 2**CHIDRENS SERVICES DEPARTMENT****Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanation of Variance
	£000s	£000s	£000s	
School Resources	2,829	0	0	
School Improvements and Standards	9,561	0	0	
Children, Youth and Community	16,437	50	414	The £50k forecast overspend is due to the delay in Youth Commissioning implementation. The movement from previous period is due to finalisation of implementation plans and extended timescales for final recruitment to vacant posts
Dedicated School Grant & Schools Funding	(6,450)	0	0	
Commissioning Performance and Partnership	3,669	(17)	0	
Children Social Care	30,337	171	0	The forecast overspend of £171k is due to additional in year Fostering placements
Overheads	4,397	194	0	The forecast overspend on overhead budgets is due to the cost of Maternity payments exceeding available budget. This budget is currently under corporate review.
Other				
Total	60,780	398	414	

UNACCOMPANIED ASYLUM SEEKING CHILDREN**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanation
	£000s	£000s	£000s	
Unaccompanied Asylum Seeking Children	1,122	223	217	Grant regulations changes (removal of indirect cost allowance) coupled with reduction of grant eligible children resulted in funding gap
Other				
Total	1,122	223	217	

COMMUNITY SERVICES**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanations
	£000s	£000s	£000s	
Adult Social Care	59,655	(1,538)	(840)	Following on from the work undertaken by management, the full year effect of a lower level of client activity in placements, packages and direct payments services within this division has led to a significant increase in the projected underspend for this area.
Quality, Commissioning & Procurement	18,123	5	116	Management action has been taken to reduce the budget pressure relating to staffing costs and expenditure on the Champions for Health project.
Resources	882	(43)	(37)	
Directors & Support Services	193	(49)	(102)	
Redundancy Budget	0	0	0	
Total	78,854	(1,625)	(863)	

ENVIRONMENT DEPARTMENT

Variance Analysis by Departmental Division

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanation
	£000s	£000s	£000s	
Building & Property Management	(1,305)	1,027	956	There continues to be a shortfall in Architecture, Surveying, Engineering fees due to reduced workload on housing projects. In addition current workload and income levels in Building control indicate an overspend of £100k in this area. Current activity levels on Civic Accommodation reactive maintenance result in a forecast overspend of £150k.
Highways Division	12,530	(240)	(20)	Favourable forecast resulting from an improvement in rechargeable fees projection.
Planning Division	4,377	(932)	(1,066)	The projection for fee income remains significantly above budget. The income projection from developer contributions is unchanged the estimated of the costs in relation to this work has increased leading to a reduction in the forecast underspend.
Public Protection & Safety	5,513	(147)	(238)	There is a favourable variance on salaries expenditure due to a number of unfilled vacancies.
Dept Support Services and IT	(1,513)	498	511	There are concerns around the deliverability of the £630k MTFS saving for transformational savings. These savings are being covered by under spends else where in the Department. DMT are continuing to explore savings opportunities in both the Department and across the Council as a whole.
Total	19,602	206	144	

FINANCE AND CORPORATE SERVICES

Variance Analysis by Departmental Division

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanations
	£000s	£000s	£000s	
H&F Direct	17,675	(80)		
Org. Development	141	30		
Legal & Dem.Services	(1,068)	(75)		
Communications	(166)	290	250	The overspend on Communications budget relates to a non-achieved MTFS efficiency saving on variable data printing and a projected shortfall on the Hammerprint trading account.
Finance	3,332	(250)	(100)	The underspend in finance is a combination of lower staffing spend in Audit and Fraud, better than budgeted income from Audit & Fraud work and a one off £45k Capital Ambition contribution to admin costs.
Business Technology	(1,682)	(210)	(200)	Lower Hammesmith & Fulham Bridge Partnership charges.
Executive Services	(423)	260	200	Non achievement of £168k on Business Support Review MTFS savings. Unbudgeted payment for a PCT consultant.
Corporate Human Resources	77	(280)	(400)	Funding for the "Independent Safeguarding Authority" (ISA) is no longer required saving £250k. The saving from implementation of Smart HR has reduced due to a more prudent assessment of income from schools the SLA.
Contingencies & Provisions	(86)	0		
Finance And Corporate Services	17,800	(315)	(250)	

RESIDENTS SERVICES**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanations
	£000s	£000s	£000s	
Cleaner, Greener & Cultural Services	27,724	(223)	0	Based on a rolling twelve months forecast variable waste disposal charges are forecast to be £337k under budget. This favourable variance is offset by adverse variances on Library services of £78k and Archive Services premises costs of £62k .
Customer & Commercial Services	422	207	0	Although Street market income is forecast to be 8% higher than last year there is still expected to be a £82k shortfall in this area. There is also a shortfall on Net External Trade waste income of £30k. The sponsorship income target of £135k will not be met as the appointment of an organisation to operate the sponsorship service is not likely to take place until January.
Safer Neighbourhoods	7,040	16	0	
Director & Resources	274	0	0	
Total	35,460	0	0	

HOUSING & REGENERATION DEPARTMENT**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanation
	£000s	£000s	£000s	
Housing Options	6,432	(490)	2	Overspends on the budget for the Locata re-housing database of £65k, and the cost of voids under a contract held by Re-housing Options of £21k are offset by favourable variances on the Temporary Accommodation account of (£402k) due to reduced demand and lower than budget payments to PSL landlords , an under-spend on staffing of (£70k) due to vacant permanent posts and staff not in the pension scheme, additional income of (£95k) from the Housing Benefit recycling initiative under Direct Lettings, and other running cost under-spends of (£9k).
Housing Strategy & Regeneration	3,573	(15)	0	
New Deal for Communities	0	0	0	
Finance	253	(13)	0	
Total	10,258	(518)	2	

CENTRALLY MANAGED BUDGETS**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanation
	£000s	£000s	£000s	
Pensions/ Redundancy	4,378	0	0	
Misc Expenditure and Income	30	(450)	(268)	The forecast overachievement of Land Charge income has increased from £268k to £450k.
Corporate & Democratic Core	6,849	(65)	0	
Housing and Council Tax Benefits	469	0	0	
Insurance	0	0	0	
Net Cost of Borrowing	7,034	0	0	
Levies	2,518	0	0	
Contingency	4,983		0	
Capital Financing Adjustment	(21,325)	0	0	
Total	4,936	(515)	(268)	

CONTROLLED PARKING ACCOUNTS (CPA)**Variance Analysis**

Details of Variance	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanation
	£000s	£000s	£000s	
Pay & Display	(12,694)	(100)	112	As at end of quarter 2 it is expected that income from pay and display will be £100k better than budget. An improvement from quarter 1 when the indication was that there would be an income shortfall.
Permits	(4,690)	(147)	(29)	Income from Resident's Permits have shown an 18% increase on the previous year, following the increase in price in January 2011. Business permits have shown a decrease in income of 3% as compared to the previous year. The forecast has increased from quarter one as it has become clearer that this increase will be sustained for the rest of the year.
Civil Enforcement Officer Issued Penalty Charge Notice (PCN)	(6,864)	1,029	42	The number of On Street Parking PCNs issued is 11% less than at quarter 2 in 2010/11. The movement from quarter one recognises the reduction from the previous year has remained for the first 6 months of 2011/12.
Debt recovered by Bailiffs	0	(803)	(803)	The bailiff recovery forecast is based on an expected number of debts being registered in 2011/12 and a recovery rate based on the previous financial year. This results in additional income recovered from previous years in 2011/12 of £803k.

Details of Variance	Revised Budget	Variance at Quarter 2	Variance at Quarter 1	Explanation
Bus Lane PCN	(115)	(363)	(185)	CCTV parking PCN issue numbers are 5% down on the same period last year. This has been accompanied by an increase in Bus Lane and Moving Traffic PCNs that use the same CCTV resources.
Closed Circuit Television (CCTV) PCN	(616)	23	(312)	
Moving Traffic PCN's	(900)	(2,695)	(1,515)	Moving traffic PCN issue numbers have increased over the last 10 months. This has lead, in this year, to an estimated income of £2.7m in excess of the budget.
Parking Bay Suspensions	(917)	(358)	(330)	Following price increase in parking bay suspensions in January, the forecast income for the year has risen to £358k more than budgeted.
Towaways / Removals	(852)	77	103	
Expenditure and Other Income	11,124	1,030	764	An additional £1m is planned to be spent on resourcing CCTV and increasing the number of enforcement officers. An increase in income is expected to accrue once the equipment and teams are in place. The increase from quarter 1 is mainly due to an increased estimate of the number of debts that will be registered at the County Court in 2011/12. And an increase in the numbers of CCTV enforcement officers employed.
Total	(16,524)	(2,306)	(2,152)	